

XX

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE
COMMAND, CONTROL, COMMUNICATIONS AND INTELLIGENCE
3E 240, The Pentagon, Washington, D.C. 20301-3040

July 19, 1992

To: D. Brown

For Immediate Attention-via Fax

From: Paul A. Strassmann

Subject: Multifunctional Data Bases and Systems

Late on July 17 I received your response to the priority request for a plan, by end of June, for delivery of CIM Technical Integration Guidance to CDA's engaged in planning manpower, payroll, personnel, cost accounting and property accounting migration systems. The objective of such a document would be to give specific guidance how to deal with cross-functional data base needs.

Your response does not pin down the date when this specific guidance will be issued. Your response does not meet the substance or intent of the original request as reiterated in follow-up meeting with your TIM staff. Please consider the following:

- You have months when you will complete Civilian Personnel and Finance "Target Architectures", when you will complete Civilian Personnel and Finance "Technical Integration Strategies" and when you will complete Civilian Personnel and Finance "Technical Implementation Plans." You have no date for issuing the requested Guidance.
- You propose developing and staffing detailed Technical Implementation Plans. This suggests your taking over roles which I have insisted on leaving with CDA's.
- None of the attachment specify details which would give any assurance that the CDA's will receive sufficiently useful Guidance so that they can then commit to acceptable migration plans without fear that subsequently they do not get caught with data bases that are not interoperable.
- There is no suggestion that there has been an agreement with DITSO CDA's in finding out what they will need to proceed with migration choices. DITSO CDA's are your customer and they have to validate what you propose.
- Your "draft" integration model chart is an excellent beginning, but premature. For instance, your definition of what is to be accomplished at various Levels in Operations and Communications does not reflect current thinking for DMRD 918 and for DISN.
- Your exhibits dealing with "Data", "Application", "System Software". "ADPE" and "Operations" sub-architectures are generic and not relevant in dealing with the problems we are facing in satisfying short-term DFAS needs.
- The presentation slides "Defining a Technical Integration Strategy for the Finance Functional Area" has one excellent conceptual "arrow" slide up front. I am already using this illustration. However, the rest of the attachments seem to be an uncoordinated collection of ideas that do not deal with the task at hand.
- The internal coordination time for your memo had the elapsed time of 18 days, as compared with the 23 days that were taken to produce the memorandum. I counted eight coordination signatures.

I suggest that we meet to find out how and when the priority request of June 6 can be satisfied. As noted before, this task takes precedence over all other TIM (Technical Integration Management) projects.

Paul

lc: Cavallini, Fischer, B.Smith, Erwin, Lt.Gen.A.Short